

ANNUAL REPORT

2025-2026

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FOUNDER'S NOTE

Looking back at 2025–26, what stands out for me is the strength of collaboration. From the beginning, I have believed that lasting urban change cannot be achieved by one organisation working alone. This year gave us an opportunity to put that belief into practice.

Through the Pollution Abatement of the Mula-Mutha River (PARMM) project, we partnered with the Ecosan Services Foundation, the Japan International Cooperation Agency (JICA) and the Pune Municipal Corporation (PMC) to strengthen sanitation infrastructure and sewage treatment. Working across Pune—from informal settlements to residential societies—the project brought together infrastructure, community engagement and behaviour change.

Community mobilisation remained central to our work this year. It is intensive and often unseen, requiring our teams to return, listen, address concerns and build trust household by household. Its impact may be less visible than a completed toilet or home, but I have seen repeatedly that it is the foundation on which lasting change is built.

The lessons from the Bondre Nagar Slum Redevelopment Project travelled beyond the settlement. At a workshop co-hosted with the Kolhapur Municipal Corporation, municipal commissioners from surrounding cities, practitioners and academics explored housing solutions for Tier-2 and Tier-3 cities. A policy paper and site visit grounded these discussions in implementation. This was followed by our expansion into Ichalkaranji, where we began mobilising communities for two rehabilitation projects under PMAY.

Our work in Uttar Pradesh took an important step forward. Following an MoU with the State Government, we trained Nagar Panchayat staff and Chief Minister's Urban Fellows in Banthra and Mohanlalganj to use household-level spatial data to identify infrastructure gaps and improve service delivery.

The Government integrated its Akankshi Nagar Yojana platform with our spatial database, making this information publicly accessible—a recognition of our data-led methodology. We generated DigiPins and Plus Codes across both towns and expanded our work to Ramsanehi Ghat.

As Shelter Associates completes 32 years, I am proud that our reach has grown while our foundation remains unchanged: listening to communities, using data to make their realities visible and ensuring that they shape the change that affects their lives. My gratitude goes to every family, colleague, volunteer, partner and supporter who made this work possible.

Pratima Joshi

Founder and Executive Director
Shelter Associates



ABOUT SHELTER ASSOCIATES

Shelter Associates (SA) is a Pune-based civil society organisation founded by architect Pratima Joshi in 1994. We work with the urban poor communities in Maharashtra and Uttar Pradesh, using spatial data to plan sanitation and housing. Our work has grown from a handful of settlements in Pune to cities across two states, combining spatial data with on-the-ground community mobilisation so that every intervention is grounded in evidence.

Our work runs across three verticals:

- Sustainable Sanitation Model: household toilets (OHOT), menstrual hygiene management (MHM), and community-led waste management (SWM).
- Social Housing: in-situ housing redevelopment, built by beneficiaries themselves.
- Data Mapping: GIS-based mapping of informal settlements, so we can plan services and track progress.

We work in Pune, Pimpri-Chinchwad, Thane, Navi Mumbai, Kolhapur and Ichalkaranji in Maharashtra, and in Mohanlalganj, Banthra and Ramsanehi Ghat in Uttar Pradesh. We also ran a pilot project in Tamil Nadu.



Our Vision

An India where every citizen has access to basic infrastructure and secure tenure, leading to equal distribution of rights.

Our Mission

To empower communities living in informal settlements to pursue their right to dignity and an elevated quality of life.

Our Values

Dignity: We nurture respectful relationships

Quality work: We exceed expectations and ensure sustainable outcomes

Honesty: We seek, present, and abide by the truth

Innovation: We find new ways to serve better

Team work: We build together

Collaboration: We engage all stakeholders in decision making

WHERE WE STAND



28465+

Household
Toilets
facilitated

353977+

Households
mapped/
Surveyed

133611+

Digital
addresses
assigned

4284+

Women and
Girls using
menstrual
cups

9000+

Individuals
rehabilitated
through
housing

Total impact as of March 2026



SUSTAINABLE SANITATION MODEL

Our Sustainable Sanitation Model brings together three parts: One Home One Toilet (OHOT), Menstrual Hygiene Management (MHM), and Solid Waste Management (SWM). We deliver all three together through community mobilisation, working with residents to build local ownership of the model.

OHOT is our household toilet programme. We build in-home toilets connected to sewer lines or septic systems, rather than shared or community toilets, so each household has its own facility. We use our mapping data to identify households without a toilet, and work with residents through the application process. Most households contribute labour or materials, so the toilet is theirs from the start. Once built, we follow up with households to check the toilet is being used and maintained. Over time, this replaces the daily walk to a shared or public toilet with a facility at home, particularly changing daily life for women and girls.



WE FACILITATED 289 NEW TOILETS THIS YEAR

City	2025-26
Pune	8
Navi Mumbai	56
Thane	225
Total	289

MHM introduces reusable menstrual cups, which last five to seven years and remove the recurring cost of pads, alongside awareness sessions and education work with women in the community. Sessions cover how to use and care for the cup, alongside broader conversations on menstrual health that many women haven't had before. Word tends to spread through the community itself, as women who've switched share their experience with others. Beyond health, the cup also cuts down on the waste that comes from disposable pads.

SWM works alongside the other two, engaging communities on separating and managing household waste, so that the gains from better toilets and menstrual hygiene aren't undone by waste building up nearby. We work with residents on segregating waste at source, into wet and dry, and on where it goes from there. Over time, this builds habits that keep the settlement cleaner well beyond any single clean-up drive.



WE DISTRIBUTED
1,152
MENSTRUAL
CUPS THIS YEAR

City	2025-26
Navi Mumbai	399
Thane	753
Total	1,152

KEY EVENTS

MENSTRUAL HYGIENE DAY

The Navi Mumbai Municipal Corporation hosted an event with us on safe, dignified menstrual hygiene, for NMMC's women officers and staff. Senior officers attended, including the Deputy Municipal Commissioners for Health, Education and Sports, and the Corporation's Secretary.



INTERNATIONAL WOMEN'S DAY

We marked International Women's Day in Ichalkaranji, Pune, Thane and Navi Mumbai. In Ichalkaranji and Pune, women took part in health check-ups and sessions on hygiene and government schemes. In Thane's Lokmanya Nagar and Shastrinagar, women heard from the Social Development Department of Thane Municipal Corporation about schemes available to them. In Gholai Nagar, we took women to their ward office, many for the first time, to meet officials from the Solid Waste, Social Welfare and PWD departments and learn about their entitlements.



STORIES FROM THE GROUND

A SAFE AND DIGNIFIED SPACE AT HOME: SOMNADEVI'S STORY

Somnadevi Saroj is originally from Sursaundi village in Balrampur district of Uttar Pradesh. Married at 16, she took on domestic responsibilities early. Her husband, Radheshyam Saroj, moved to Mumbai for daily wage work, and Somnadevi joined him. For 13 years, the family lived in a rented house in Mulund, Mumbai. With five young children, they purchased a small house in Gholai Nagar, Kalwa, a year ago.

A nearby public toilet was unhygienic, poorly lit, lacked regular water supply, and attracted snakes from the surrounding forest — making it unsafe for young children. Concerned about her family's health and safety, Somnadevi approached the organisation when it began work in her settlement, filled out the application, and got a toilet constructed at home.

"Every family deserves safety, dignity, and peace of mind — right where they live."



Somnadevi Radheshyam Saroj
Age: 40 | House No.: 44

"COMFORT, CONFIDENCE, AND FREEDOM": RITU'S SHIFT TO THE MENSTRUAL CUP

Ritu Anilchand Gupta has been living in Gholai Nagar, Kalwa for the past few years with her husband and children. During her periods, she used to use sanitary pads. They caused itching, and Ritu had to change pads two to three times a day. Because of this discomfort, she never enjoyed going out or travelling. Rainy days were especially difficult — she didn't feel like stepping out of the house at all.

Women in her neighbourhood had already taken the menstrual cup and were using it. They guided Ritu on how to use it. The first time Ritu used the cup, she was scared. But once she started using it, she didn't even feel like she had her periods. Ritu also started saving the money she used to spend on pads every month, and it reduced the waste generated from pad disposal. The cup has given Ritu a lot of comfort and ease. She will not only continue using it, but will also teach her daughter about the menstrual cup and encourage her to use it.



Ritu Anilchand Gupta
Age: 27 | House No.: 843

"Using the cup didn't just ease my periods — it gave me the freedom to move without fear."

PARMM PROJECT

PARMM stands for Pollution Abatement of River Mula-Mutha. It's a Pune Municipal Corporation project, backed by the central government's National River Conservation Plan and funded through Japan International Cooperation Agency (JICA). The core of the project is infrastructure: 11 sewage treatment plants across Pune, along with trunk sewer lines and pumping stations, to close the gap between how much sewage the city produces and how much actually gets treated before it reaches the river.

PARMM also has a community engagement side, to get residents to understand their part in keeping the river clean. This is where organisations like Ecosan Services Foundation and SA come in, running awareness sessions, clean-up drives and citizen engagement activities in specific zones.

Our Pune team supported this work in Zones 2 and 3 through a year-long community mobilisation programme.



This was our biggest mobilisation effort of the year:

253 ACTIVITIES, 10,554 PARTICIPANTS.

Our role isn't about the treatment plants — it's the mobilisation work, getting residents and communities in those zones engaged with river conservation and sanitation.



Through the year, this took many forms: community and public-space cleanups, toilet clean-up drives, PMC Care App awareness workshops, theme-based rangoli and essay competitions, street plays, and IEC van outreach with awareness jingles and videos.

KEY EVENTS:

- ◆ Students visited a sewage treatment plant to see how wastewater is treated before release, with experts and senior officials on hand to answer questions.
- ◆ During World Toilet Day Week, from 17 - 21 November, we led clean-up drives closing with a celebration recognising the work of communities, partners and volunteers.
- ◆ For Ganesh Utsav festival, our teams used skits, jingles and songs to carry the message of a clean river into community festivities, with children and youth at the centre.
- ◆ For World Environment Day, we ran a plastic collection drive with youth volunteers, civic bodies and local citizens.



SOCIAL HOUSING

BONDRE NAGAR SLUM REDEVELOPMENT PROJECT

Bondre Nagar became **Maharashtra's first fully community-led slum redevelopment under PMAY-U (2019-2025)**. Through the Beneficiary-Led Construction (BLC) route, 77 households were rehabilitated on-site, without relocation, in well-designed Ground+1 homes. Households secured legal land titles, formed a cooperative housing society, and contributed financially towards construction costs beyond the government subsidy. Health sessions, festivals and other community activities are now regularly held in the settlement's community hall.



SOCIAL HOUSING

BONDRE NAGAR SLUM REDEVELOPMENT PROJECT

After households moved in from March 2025, our team stayed engaged with the community. This post-mobilisation work, led by the SA team on the ground, covered workshops on sanitation, support for the cooperative housing society's functioning and meetings, and the upkeep of shared spaces. We also ran sessions with women and children on health, alongside festivals and other activities, held in the settlement's community hall.

WE RAN 88 HOUSING ACTIVITIES WITH 1,033 PARTICIPANTS & 9 MHM ACTIVITIES WITH 158 PARTICIPANTS.

“

“Kolhapur has provided a fertile ground for partnership between the city's administration, NGO & local community. Through this project, all the partners have mutually learnt about the constraints within which everyone operates and still be able to successfully execute similar projects in future. This is a shining example of what happens when government schemes, civil society, & community leadership converge.”

SMT. K. MANJULEKSHMI
Municipal Commissioner,
Kolhapur



SOCIAL HOUSING



BONDRE NAGAR POLICY WORKSHOP

KOLHAPUR

In April 2025, SA with Kolhapur Municipal Corporation convened "Facilitating Community-led Housing Under PMAY," with support from the A.T.E. Chandra Foundation. Urban local bodies from five nearby cities – Satara, Sangli, Solapur, Ichalkaranji and Karad – took part, along with civic bodies, partners, sector experts and community members. The day included a site visit to Bondre Nagar, along with panel discussions and keynote sessions.



The ideation workshop focused on broader replicability of the model and addressed several key areas, including:

- Learnings from Bondre Nagar for ULB-level planning and implementation
- Opportunities to use the BLC vertical for slum-wide rather than just individual rehabilitation
- Improving Land Transfer mechanisms for informal settlements
- Strengthening community access to government schemes
- Role of Municipalities in supporting shared infrastructure in slum upgrading projects

“

Shelter Associates, through this project has pushed the boundaries of our imagination in urban housing reform. It's not just about physical infrastructure - it's about dignity, process, & participation. The successful partnership between KMC & Shelter Associates serves as a prototype under BLC (Beneficiary-led construction) vertical of PMAY-Urban. This presents huge opportunity to accelerate provision of adequate housing on government land & make Maharashtra a leader in providing housing for the underserved."

SIDDHARTH PANDIT
Urban Collective Action
Network (U-CAN)

SOCIAL HOUSING

ICHALKARANJI

We began work to replicate the Bondre Nagar model in Ichalkaranji in late 2025, starting with citywide slum mapping and the community mobilisation process. This follows the Kolhapur model, where mapping is the first stage before any housing intervention. The work builds directly on our April 2025 workshop and the success of Bondre Nagar Slum Redevelopment Project, which brought Ichalkaranji to the table as one of five cities exploring the approach. Community members from Ichalkaranji also visited Bondre Nagar, alongside mobilisation activities within their own community. We're working closely with the local municipal corporation from the outset, so the project has institutional support from the start.

THIS YEAR, WE RAN 54 HOUSING ACTIVITIES THERE, REACHING 552 PARTICIPANTS



COMMUNITY MOBILISATION

ACTIVITIES AND PARTICIPANTS

Across our programmes in Maharashtra:

WE RAN 905 MOBILISATION ACTIVITIES, REACHING 15,019 PARTICIPANTS.

City	Housing	MHM	OHOT	PARMM	Total Activities
Ichalkaranji	54	–	–	–	54
Kolhapur	88	9	–	–	97
Navi Mumbai	–	159	30	–	189
Pune	–	–	–	253	253
Thane	–	208	104	–	312
Total	142	376	134	253	905

Activities by project and city





City	Housing	MHM	OHOT	PARMM	Total Participants
Ichalkaranji	552	–	–	–	552
Kolhapur	1,033	158	–	–	1,191
Navi Mumbai	–	1,030	165	–	1,195
Pune	–	–	–	10,554	10,554
Thane	–	1,280	527	–	1,807
Total	1,585	2,468	692	10,554	15,019

Participants by project and city

DATA MAPPING & DIGITAL ADDRESS

AKANKSHI NAGAR YOJANA

The Akankshi Nagar Yojana (ANY) is an Uttar Pradesh government programme, also known as the Aspirational Cities Programme. It targets 100 of the state's smallest nagar panchayats for improvement across infrastructure, health, education, governance, economic opportunity and climate resilience. The state has set up an inter-departmental committee, led by the Chief Secretary, along with a State Programme Management Unit and a Chief Minister's Urban Fellowship, to run it.

SA signed an MoU with the Urban Development Department, Government of Uttar Pradesh, to advance data-driven urban development. Through this, we carry out GIS-based infrastructure mapping, enable digital addressing through Plus Codes, identify service gaps in WASH and solid waste management, and support urban data governance and transparency.

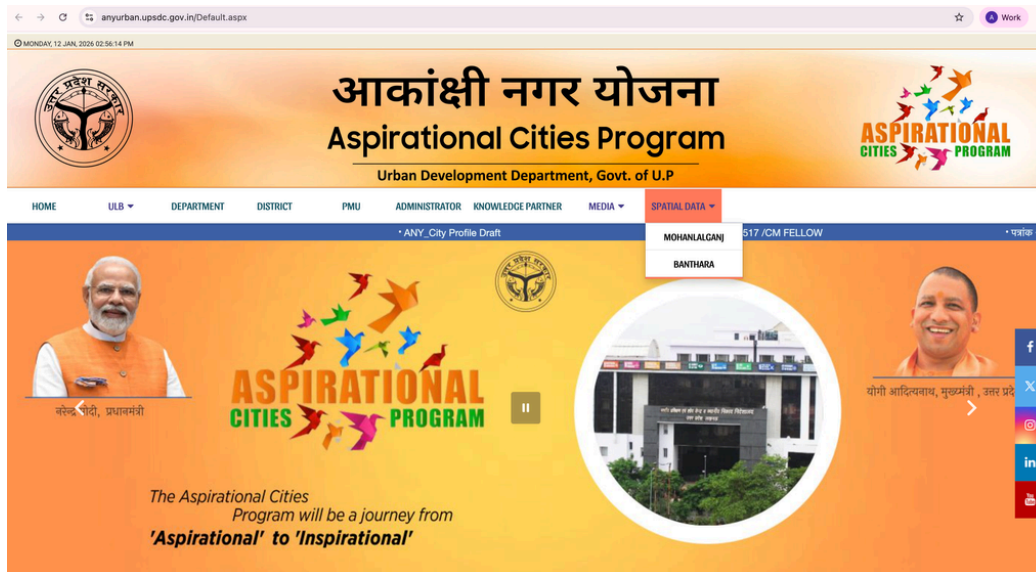
Under ANY, we work in Mohanlalganj and Banthra, carrying out citywide slum surveys and issuing Plus Codes so that informal settlements are mapped and visible to local government for the first time. We also trained Nagar Panchayat staff and Chief Minister's Urban Fellows in both towns to collect and use this household-level spatial data, so that it feeds directly into how these towns identify infrastructure gaps and plan services going forward. DigiPins generated through this work were shared with the respective governing bodies.



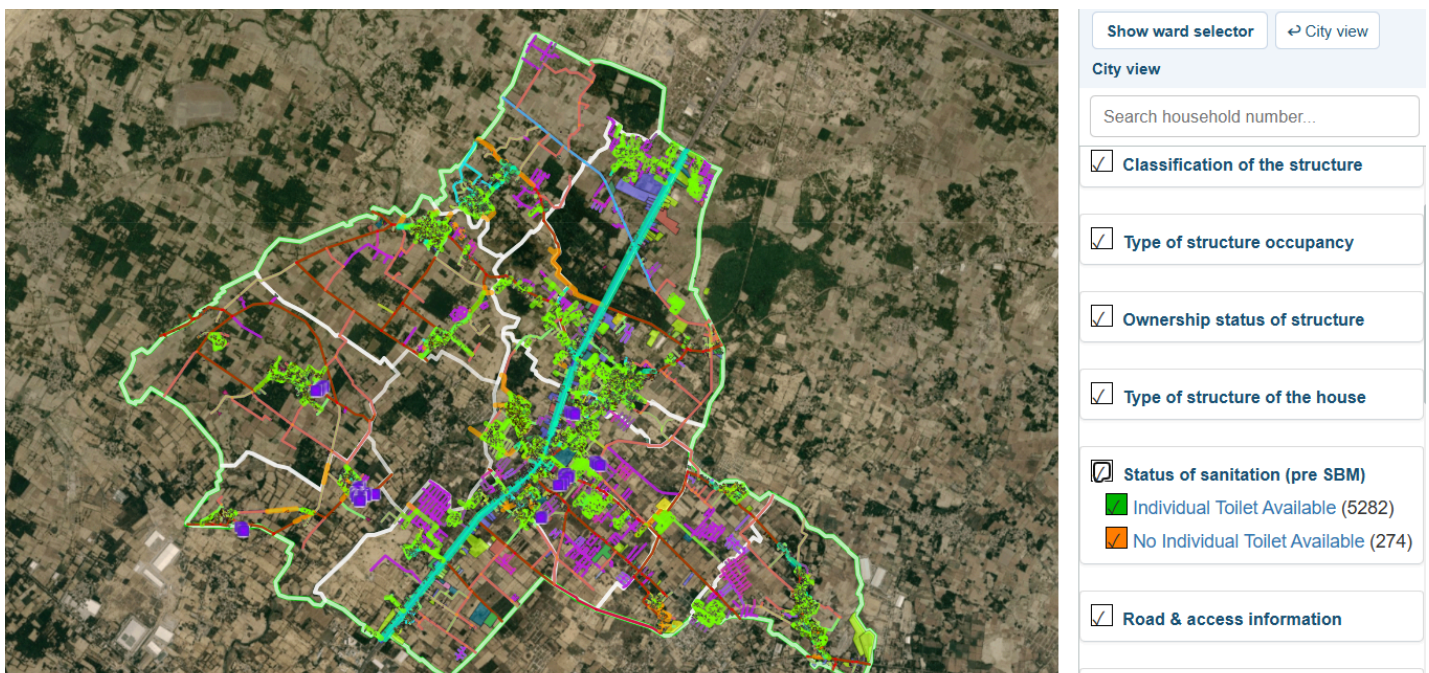
DATA MAPPING & DIGITAL ADDRESS

AKANKSHI NAGAR YOJANA

Our spatial mapping methodology is recognised by the Government of Uttar Pradesh, and listed on the Akankshi Nagar Yojana website. <https://anyurban.upsdc.gov.in/Default.aspx>



The spatial map of Banthra Nagar Panchayat, developed using SA's methodology, is available on the [SA website](#)



DATA MAPPING & DIGITAL ADDRESS

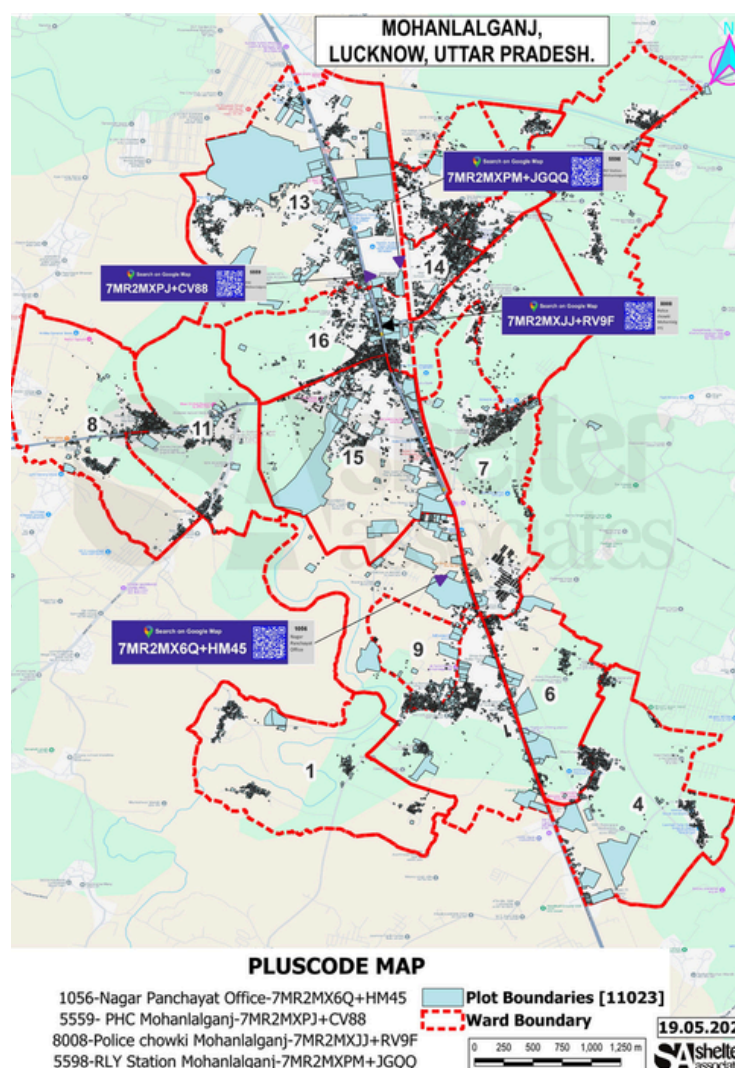
This year we carried out slum surveys and issued Plus Codes, our digital addressing system, in four cities and project areas. This included Mohanlalganj and Banthra in Uttar Pradesh, under the Akankshi Nagar Yojana, alongside Ichalkaranji and Navi Mumbai in Maharashtra.

In Navi Mumbai, we carried out slum surveys and issued Plus Codes as part of our ongoing OHOT and MHM work in the city. In Ichalkaranji, mapping followed on from the Bondre Nagar project's completion and the policy workshop in Kolhapur, both in April 2025, where Ichalkaranji was one of the cities that took part. That led into our work to replicate the Bondre Nagar model there, starting with mapping and community mobilisation.

WE ISSUED 16,227 PLUS CODES THIS YEAR

City	Plus Codes
Navi Mumbai	890
Mohanlalganj	6,158
Banthra	8,855
Ichalkaranji	324
Total	16,227

Plus Code status



KNOWLEDGE SHARING AND ENGAGEMENT

Through the year, our team spoke, taught and took part in discussions with students, government partners and the wider development sector.

-  The Dasra India team visited our office and Lakshmi Nagar Basti as part of their offsite, and we shared our work in urban sanitation with them.
-  At the eGov Dialogues, our team joined a panel with Praja Foundation, WRI India, Artha India and Janaagraha, discussing how smaller Indian cities can move from policy intent to real change, following a keynote by Mr G. Mathi Vathanan.
-  Ar. Pratima Joshi gave a guest lecture on inclusive housing for the urban poor to fourth-year students at Bharati Vidyapeeth College of Architecture.
-  Ar. Pratima Joshi spoke to students at the Faculty of Architecture, VIT, on mapping and designing for liveability, covering in-situ upgradation of informal settlements.
-  SA team was part of the U-CAN Annual Forum, held in Panjim, joining other members of the Urban Collective Action Network for the retreat.



Dasra Team



eGov Dialogues

Bharati Vidyapeeth College of Architect students



KNOWLEDGE SHARING AND ENGAGEMENT

-  Ar. Pratima Joshi delivered a talk titled “30 Years: Changing Lives, Shaping Communities” for Feed: The Academic Classroom
-  Associate Executive Director Dhanashree Gurav joined a roundtable on building stronger foundations for low-income housing, hosted by AEEE at IIT Delhi, alongside stakeholders from policy, academia and practice.
-  We hosted Master of Public Health students from MIT World Peace University, Pune, for a session on cities, communities and public health in practice.
-  Master of Planning (Urban Planning) students from NICMAR spent two days at Antule Nagar for AVNI training, on-ground surveys and conversations with the community.
-  We ran a weeklong immersive workshop with third-year students from L S Raheja School of Architecture.



Workshop with L.S.Raheja students



NICMAR Students

“Pratima Joshi’s talk showed us the real impact architects and planners can have on people’s everyday lives. What really stood out was how Shelter Associates actually work on the ground, not just drawing plans, but spending time with the community and understanding each household’s needs in detail. It made us realise that even simple, thoughtful interventions can actually improve living conditions.”

OLIVIA MACHADO
FOURTH YEAR
B.ARCH STUDENT

MIT World Peace University students



Ar. Pratima Joshi received the Krantijyoti Savitribai Phule Award 2026 for her work in social development. The ceremony was held on 3 January 2026 at Khanwadi, marking the 195th birth anniversary of Savitribai Phule, India's first female teacher. She was honoured alongside other women achievers, including Padma Shri Shital Mahajan, Surekha Yadav, Dr Shabnam Sheikh and Sharda Raut.

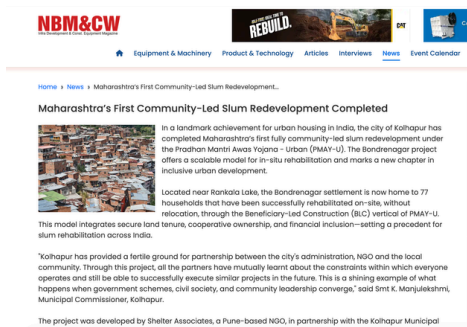


MEDIA COVERAGE

Our work this year was covered across print and digital media, reaching a wider audience with the stories of the communities we serve.



Bondre Nagar Project Coverage



Bondre Nagar Project Coverage



World Toilet Day Event Coverage



Project PARMM video coverage



Featured in Akankshi Times Newsletter

TEAM RETREAT

In February, the SA team took a break from work for the annual retreat, at Masai Pathar near Kolhapur. With no agendas or deadlines, the two days were about switching off & reconnecting, with each other & with the outdoors. Shared meals, long walks & open skies gave the team space to unwind after a demanding year on the ground.



GOVERNANCE



Arun Kadekodi
President

An MTech in Computer Science, Arun is the co-founder and CEO of Soft Corner, a software product and services firm. He is an active member of the Computer Society of India and has chaired several technical conferences. He is actively engaged with student activities.



Supriya Vaidya
Treasurer

A graduate in home science and education, Supriya was in the teaching profession for several years. She is associated with a spiritual organisation, Shri Ram Chandra Mission, and is one of the founder directors of Noble Agro-Vet Ltd.



Dr. Nirmala Pandit
Member

Nirmala Pandit has a doctorate in Human Rights and taught Law at Pune University. She has the Legal Officer for Asia Pacific in the International Commission of Jurists, Geneva. Associated with Indiana University in Bloomington, USA, she is also a visiting faculty to the UN University in Tokyo.



Vaishali Bhagwat
Member

A Post Graduate from Cranfield University, UK, Vaishali Bhagwat is a practising lawyer with rich experience. She is also a Disha Alumni, a prestigious programme of the British High Commission. She has won several awards for her pro bono work in the areas of Cyber and Women Empowerment.



Pratima Joshi
Secretary

Founder Pratima Joshi has done her Masters-in-Architecture from London based Bartlett School of Architecture & Planning. She is the only Indian to receive 'Google Earth Hero Award'. An Ashoka Fellow, she is recognised by BBC as a leading Slum Architect of India.



Ashwin Trimal
Member

Ashwin Trimal is the Founder Director of real estate development company TruSpace. A B.Sc, MBA by qualification, he is responsible for development of premium residential and commercial projects in Pune. Ashwin is a patron of NGOs like Door Step and Lakshya



Vishal Jain
Member

A graduate in electrical engineering and post-graduate in management, Vishal is the co-founder of DP Coalition, and a trustee of PROOF. He is involved in various urban issues including city planning, municipal finances, solid waste management, livelihood for the urban poor.



Manas Rath
Member

Manas is the Founder of LEAP Cities, which works closely with Businesses and NGOs that are solving urban problems including sanitation, waste management, greenification and affordable housing. He is a Senior Advisor at BORDA and the Dutch Take-a-Stake Impact Investment Fund and earlier worked at Dasra and investment bank Avendus Capital.

FINANCIALS

BALANCE SHEET

Balance Sheet as on 31st March 2026

FY 2024-25 Amount (Rs)	FUNDS AND LIABILITIES	Sch	Amount Rs.	Amount Rs.	FY 2024-25 Amount (Rs)	PROPERTY AND ASSETS	Sch	Amount Rs.	Amount Rs.
21,35,789.18	Trust Funds or Corpus Balance as per last balance-sheet Add: Corpus contributions (Directly Credited)	A	25,35,789.18	25,35,789.18		Immovable properties Leasehold Land Capital Work in Progress		-	-
	Other earmarked funds (Created under the provisions of the trust-deed or scheme or out of the income)			-	13,87,168.00	Investments Movable Assets Furniture and fixtures [As per Schedule 2]	E	12,45,717.00	
	- Depreciation Fund			-	2,41,185.00	Others [As per Schedule 2]	G	2,15,752.00	14,61,469.00
	- Sinking Fund			-		Loans (secured or unsecured) - Good/doubtful			
	- Reserve Fund			-		Loan Scholarships		-	-
	- Any other Fund			-		Other loans		-	-
2,46,93,731.00	- [Foreign Contribution Project Fund] - [Sanitation, Toilet & Hygiene Project Fund] [As per Schedule 1]	B B	1,42,43,689.33 1,73,09,673.57	3,15,53,362.90		Advances - To Trustees To employees To contractor To lawyers To others [As per Schedule 3]	F	-	54,71,427.49
	Loans (Secured or Unsecured) From Trustee From others			- -		Cash and Bank Balances Cash in Hand with Sr. Accounts Officer	H		8,209.00
1,14,46,355.54	Liabilities For expenses (Duties & Taxes) For advances For rent or other deposits For sundry credit balances	C		85,98,748.20	17,68,047.72	Balances with Kotak Mahindra Bank, SBI & HDFC Bank in Current & Savings Account in the name of Shelter Associates	H	6,90,26,662.32	6,90,26,662.32
				-	75,116.00				
				-	7,04,16,404.08				
3,56,12,045.08	Income & Expenditure Account: Balance as per last Balance Sheet Less: Transferred to Sanitation and Toilet Hygiene fund Add: Surplus as per Income & Expenditure Account	D	3,56,12,045.08 78,00,000.00 54,67,822.45	3,32,79,867.53					
7,38,87,920.80	Total			7,59,67,767.81	7,38,87,920.80	Total			7,59,67,767.81

Note: Income outstanding - NIL

The above Balance Sheet to the best of our belief contains a true account of the Funds and Liabilities and of the Property and Assets of the Trust.

Dated 11th August 2026 at Pune

For Shelter Associates

As per our report of even date

For Achyut Ekhe Co.
Chartered Accountants
Firm Registration No. 114973W

Sd/-
Trustees

Sd/-
CA Sameer Ekhe
(Partner)
M. NO. 124933

FINANCIALS

INCOME & EXPENDITURE

Income and Expenditure Account for the Year Ending 31st March 2026

FY 24-25 Amount (Rs)	EXPENDITURE	Sch	Amount Rs.	FY 24-25 Amount (Rs)	INCOME	Sch	Amount Rs.
	<i>To Expenditure in respect of properties</i>		-		<i>By Rent</i>		-
-	-Rates, taxes, cesses -		-		<i>By Interest</i>		
-	Repairs and Maintenance -		-		- on securities		-
-	Salaries		-	15,936.00	- on Income Tax Refund		-
-	- Insurance		-		- on bank account		
-	- Depreciation		-	4,28,559.00	Savings Bank Accounts	J	1,90,342.00
-	(by way or provision or adjustments)		-	39,88,687.00	Fixed Deposit Accounts	J	41,60,214.00
-	-Other expenses		-		<i>By Dividend</i>		-
-	<i>To Establishment Expenses</i>		-		<i>By Donations in cash or kind</i>	K	31,61,911.39
	[As per Schedule 4]			19,72,089.46	<i>By Grants</i>	L	1,97,45,445.00
-	<i>To Remuneration to trustees</i>		-	2,60,28,829.00	<i>By Income from other sources</i>		-
-	<i>To Remuneration (in the case of a math)</i>		-		-Professional Fees		94,56,156.00
	<i>to the head of the math, including his</i>		-	25,72,280.00	- Honorarium		7,051.00
-	<i>household expenditure, if any</i>		-	2,000.00	- Others		-
				-	<i>By Transfer from Sanitation, Toilet & Hygiene Project Fund</i>		4,34,057.43
-	<i>To Legal expenses</i>		-	20,85,856.00	<i>By Transfer from Foreign Contribution Fund</i>		5,06,310.67
75,000.00	<i>To Audit fees</i>		75,000.00	11,02,726.00			
-	<i>To contribution and fees</i>		-				
	<i>To Amount written off</i>						
-	(a) Bad debts		-				
-	(b) Loan scholarships		-				
-	(c) Irrecoverable rents		-				
60,060.00	(d) Other items	M	1,11,553.00				
-	<i>To Miscellaneous Expenses</i>		-				
2,74,011.00	<i>To Depreciations</i>	E	3,04,892.00				
1,79,351.00	<i>To Amounts transferred to Reserve or specific funds</i>		-				
	<i>To Expenditure on objects of the Trust</i>						
-	(a) Religious		-				
-	(b) Educational		-				
-	(c) Medical relief		-				
-	(d) Relief of poverty		-				
3,35,41,840.36	(e) Other charitable objects	I	3,17,02,232.24				
	[As per Schedule 5]						
40,66,700.10	<i>By Surplus carried over to Balance Sheet</i>		54,67,810.25				
	[Excess of Income over Expenditure]						
3,81,96,962.46	Total		3,76,61,487.49	3,81,96,962.46	Total		3,76,61,487.49

As per our report of even date

Dated 11th August 2026 at Pune

For Shelter Associates

 For Achyut Ekhe Co. Chartered
Accountants
Firm Registration No.114973W
Sd/-
Trustees
 Sd/-
CA Sameer Ekhe
(Partner)
M. NO. 124933

PARTNERS



PARTNER WITH US



Join our Community
Programs

Support Sustainable
Interventions

Collaborate on Innovative
Projects



Phone Number

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Email Address

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